

Central Intelligence Agency

DDI CHPew



Washington, D. C. 20505

DDI #0112-82

January 5, 1983

Mr. Frank Carlucci

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Dear Frank,

Because of one of those last minute meetings in the White House Situation Room (with which you are so familiar) I was unable to make it to your departure ceremony at Fort Myer yesterday. While I was very sorry to miss the ceremony, it may have been for the best because this note provides an opportunity to say one or two things to you that I would not have had time for amid a cast of thousands.

One of my special regrets at your departing the Federal Service is that, as I have served in politically visible positions (albeit at a relatively low level) over a period of years at the NSC and now here, I have always admired the example you set as a consummate professional civil servant dedicated to serving the President -- whoever he may be -- loyally and effectively. I think it has become increasingly difficult for a career federal official to do that in the last ten years or so and your success served both as a model and as encouragement.

Finally, although we have not worked particularly closely in the last year or two, I want you to know how much I have valued our professional association and that, even from a distance, I feel I have learned a great deal from you.

You have my very best wishes for happiness and for success in business (and the material rewards so long deserved and so long delayed).

Sincerely,

STAT

Robert M. Gates

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